

ATTACHMENTS DISTRIBUTED UNDER SEPARATE COVER

CCL 25/05/21- MARCH 2021 QUARTERLY BUDGET REVIEW

PAGE 3 **ITEM-52** **Attachment A:** Quarterly Budget Review Statement –
March 2021

DISTRIBUTED UNDER SEPARATE COVER

Quarterly Budget Review Statement

March 2021



Income and Expenses Budget Review Statement

Result for the financial quarter ending 31 March, 2021

Full Year Adopted Budget \$'000	Adopted September 2020 \$'000	Changes Adopted December 2020 \$'000	Recommended March 2021 \$'000	Projected year end result 2020/21 \$'000	Actual YTD \$'000
Income from Continuing Operations					
191,253 Rates & charges	41	500	(37)	191,757	143,980
84,876 User charges & fees	772	1,031	(6,219)	80,461	57,725
6,244 Interest				6,244	5,797
9,462 Other operating revenues	96	(1,206)	(984)	7,368	5,252
16,257 Grants & contributions - Operating	1,025	1,051	(52)	18,281	7,712
24,302 Grants & contributions - Capital	(30)	(2,200)	1,407	23,479	10,441
4,963 Rental Income	1,293	(435)	32	5,853	5,119
Total Income from Continuing 337,358 Operations	3,197	(1,259)	(5,853)	333,443	236,026
Expenses from Continuing Operations					
116,048 Employee costs		(538)	(1,766)	113,744	83,349
4,566 Borrowing costs	(390)	597		4,773	3,846
90,499 Materials & contracts	1,590	2,649	90	94,828	51,289
53,035 Depreciation & amortisation	(154)	193		53,074	39,991
516 Impairment of receivables	9	(153)	(108)	264	157
65,189 Other operating expenses	22	(83)	(3,119)	62,009	44,696
5,926 Net Loss from disposal of assets				5,926	2,309
Total Expenses from Continuing 335,778 Operations	1,076	2,664	(4,902)	334,617	225,637
Total Operating result from 1,580 continuing operations	2,121	(3,923)	(951)	(1,174)	10,388
Net operating result before capital (22,722) Items	2,151	(1,723)	(2,358)	(24,653)	(53)

Income Statement Variations

Result for the financial quarter ending 31 March, 2021

	Var (\$'000)	Explanation
Rates and charges	(37)	
User charges & fees	(6,219)	\$5.66M decrease in Tipping fees \$340k decrease in Compliance Fees \$235k decrease in Development Fees
Interest	0	
Other operating revenues	(984)	\$1.2m decrease in Parking Fines \$233k increase in Insurance Claims received
Grants & contributions - Operating	(52)	
Grants & contributions - Capital	1,407	\$1.03M Recognise receipt of contributions from The Store site in March \$378k increase S94 Western Corridor income
Rental Income	32	
Total Income from Continuing Operations	(5,853)	

Expenses

Employee costs	(1,766)	Salary savings due to vacancies
Borrowing costs	0	
Materials & contracts	90	\$994k increase due to the change in Opex / Capex splits within Works Program offset by savings in IT software maintenance, fuel costs and other contracts
Depreciation & Amortisation	0	
Impairment of Receivables	(108)	\$108k decrease in line with fines income reduction
Other operating expenses	(3,119)	\$2.82M decrease in State Government Waste Levy
Net Loss from disposal of assets	0	
Total Expenses from Continuing Operations	(4,902)	

Capital Statement

Result for the financial quarter ending 31 March, 2021

Full Year Adopted Budget \$'000	Changes			Projected year end result 2020/21 \$'000	Actual YTD \$'000
	Adopted September 2020 \$'000	Adopted December 2020 \$'000	Recommended March 2020 \$'000		
Capital funding					
22,005 General fund contribution to capital	2,152	(1,724)	(2,358)	20,076	31,357
7,516 2012 Special Rate Variation				7,516	5,637
2,000 Stormwater Management Service Charge				2,000	1,500
15,838 Capital Grants & Contributions	(30)	(2,200)	1,407	15,015	10,441
1,695 Proceeds from the sale of assets				1,695	1,205
(4,234) Net Loans Borrowings / (Repayments)				(4,234)	(3,176)
44,820 Funding available for capital expenditure	2,122	(3,924)	(951)	42,068	46,965
Capital Expenditure					
36,554 Asset Renewal	1,603	(3,407)	(1,633)	33,117	13,539
25,124 New / Upgrade	1,347	3,959	(1,889)	28,540	11,777
8,778 Priority Projects	(2,170)	(1,399)	(778)	4,431	4,128
70,456 Total capital expenditure	780	(848)	(4,300)	66,088	29,443
(25,636) Transfer to or (Draw down on) reserves	1,342	(3,076)	3,349	(24,020)	17,521

Works Program Summary

Result for the financial quarter ending 31 March, 2021

Full Year Adopted Budget \$,000	Portfolio/Program	Changes			Projected year end result 2020/21 (\$,000)	Actual YTD (\$,000)
		Adopted September 2020 (\$,000)	Adopted December 2020 (\$,000)	Recommended March 2020 (\$,000)		
3,270	Infrastructure & Property	479	321	(532)	3,538	1,168
650	Buildings - Council Support Services	375	114	94	1,232	440
100	Caravan Parks and Commercial Properties			20	120	123
20	Cemeteries			(20)		
400	Community Buildings	104	206	151	861	448
400	Public Toilets		1	(400)	1	1
1,700	Retaining Walls			(377)	1,323	156
22,940	Roads	110	(164)	(3,441)	19,446	11,679
4,575	Bridges	1,377	(1,500)	(170)	4,282	2,035
760	Footpaths	(168)	500	(262)	830	314
5,620	Road Furniture	(950)	750	(556)	4,864	5,910
7,185	Road Rehabilitation	(149)	(164)	(1,799)	5,074	1,527
4,800	Road Resurfacing		250	(654)	4,396	1,892
8,440	Transport	391	(355)	(1,207)	7,269	3,280
4,995	Cycleways	(35)	(782)	(339)	3,839	1,187
80	Parking Infrastructure	350	4	(337)	97	105
1,855	Pedestrian Access and Mobility Plan	180	392	(145)	2,283	1,933
1,410	Local Area Traffic Management	(104)	30	(386)	950	55
100	Parking Meter Replacement				100	
7,260	Stormwater	(2)		1,334	8,592	4,346
6,795	Stormwater System	(8)		1,415	8,202	4,292
465	Flood Planning	6		(80)	390	54
9,260	Environment	330	1,849	3,006	14,445	4,830
5,240	Coast, Estuary and Wetlands	250	1,330	2,696	9,516	3,749
2,485	Bushland and Watercourses	80	519	296	3,380	489
1,535	Street and Park Trees			15	1,550	592
7,830	Information Technology	72	920	(1,624)	7,198	2,331
3,107	Digital Enablement	8	8	(810)	2,314	868
1,318	Integrated Data and Systems		()	(477)	841	76
3,405	Core Systems Development and Maintenance	64	912	(337)	4,044	1,387
6,060	Strategic	3	10	2,890	8,962	2,254
110	Strategic Plans			()	110	65
4,500	Smart City	3	10	(120)	4,392	1,953
1,450	Economic Development		()	3,010	4,460	236
5,200	Fleet Replacement	31	235	(1,585)	3,881	830
5,200	Fleet Replacement	31	235	(1,585)	3,881	830
18,898	Priority Projects	(3,176)	(2,194)	(717)	12,811	8,640
210	Blackbutt Reserve		33	(135)	108	85
6,136	City Centre Revitalisation	(1,380)	(1,281)	(2,418)	1,057	467
4,500	Coastal Revitalisation	(2,000)	(397)	1,094	3,196	3,173
8,052	Urban Centre Revitalisation	204	(549)	743	8,450	4,915
27,114	City Wide Services	1,762	(631)	(1,617)	26,629	12,457
2,550	Aquatic Centres		(904)	(46)	1,600	466
538	Civic Venues / Civic Services	1,208	(173)	932	2,505	1,439
700	Libraries	954	263	213	2,130	1,585
5,632	Rec Parks, Sporting Facs and Open Spaces	1,831	1,421	1,450	10,334	3,807
17,050	Waste Management	(3,716)	(1,160)	(5,319)	6,854	3,698
595	Art Gallery	1,485	(29)	1,154	3,205	1,460
50	Museum / Historic Fort Scratchley		(49)		1	1
116,272	Total Works Program	()	(9)	(3,492)	112,772	51,816

Contracts
(quarter ended 31 March 2021)

<i>Contractor</i>	<i>Contract Detail</i>	<i>Contract Value</i>	<i>Commencement Date</i>	<i>Estimated Completion</i>	<i>Budgeted (Y/N)</i>
Central Waste Station Pty Ltd	Waste Disposal at SWMC - Central Waste Station	\$15,900,225	1/02/2021	31/01/2026	Y
JJ's Waste & Recycling Pty Ltd	Waste Disposal at SWMC - JJ Richards	\$11,508,750	11/02/2021	10/02/2024	Y
Ausgrid	LED Upgrade of Street Lights	\$5,500,000	1/02/2021	1/02/2022	Y
Kingston Building Australia Pty Ltd	Art Gallery Exhibition Walls Relining - Level 1	\$494,770	24/02/2021	30/06/2021	Y
Nelnet International Pty Ltd	Provision of a Centralised e-Payment Platform	\$258,100	15/02/2021	15/02/2024	Y
HCB Solar	Supply and Installation Energy Storage System - CAC	\$212,038	16/03/2021	30/06/2021	Y
Computer Systems (Australia) Pty Ltd	Commvault Metallic - Azure & 0365 backup	\$124,300	8/02/2021	7/02/2024	Y
Elabor8 Pty Ltd	Agile Coaching Services	\$123,750	15/03/2021	30/06/2021	Y
Ankura Consulting (Australia) Pty Ltd	Cyber Security Administration Services	\$114,114	19/02/2021	30/06/2021	Y
Forpark Australia	King Edward Park Playground Replacement	\$110,000	1/03/2021	1/06/2021	Y
LG Solutions Pty Ltd	Delegations Management Software - Pulse	\$79,585	20/01/2021	30/06/2021	Y
Forpark Australia	Kurraka Oval Fitness Stations	\$75,400	1/03/2021	2/04/2021	Y
ESRI Australia Pty Ltd	ESI Enhanced Support	\$66,000	21/01/2021	21/01/2022	Y
City Plan Strategy & Development Pty Ltd	Alt Access Road - Concept DA	\$53,130	15/03/2021	16/04/2021	Y
Chainwire Fencing Specialist	Stockton Swim Centre - Supply and Install Fence	\$50,992	1/03/2021	1/04/2021	Y

Notes:

1. Minimum reporting contract value is \$50,000.
2. Contracts to be listed are those entered into during the quarter and have yet to be fully performed, excluding contractors that are on Council's preferred suppliers list.
3. Contracts for employment are not included.

Consultancy & Legal Expenses
(quarter ended 31 March 2021)

<i>Expense</i>	<i>Expenditure YTD \$</i>	<i>Budgeted</i>
Consultancies	\$3,330,968	Y
Legal	\$433,834	Y

Notes:

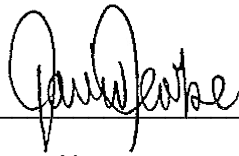
1. A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision-making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.
2. Where any expenses for consultancy or legal fees (including Code of Conduct expenses) have not been budgeted for, an explanation is to be given. Report on external expenses only (not internal expenses)

CITY OF NEWCASTLE**Report by Responsible Accounting Officer for the quarter ending 31 March 2021**

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005.

It is my opinion that the Quarterly Budget Review Statement for Newcastle City Council for the quarter ended 31 March 2021 indicated that Council's projected financial position at 30 June 2021 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed: _____



Date: 6/05/2021

Name
David Clarke

Responsible Accounting Officer, City of Newcastle

Appendix - List of works

Infrastructure & Property
Buildings - Council Support Services
Engineering Advice General
Structures- Survey
Various Buildings - renew air conditioning systems.
Rooftop Solar Upgrade program
Workplace Strategy
Resource Transportation
Depot Wellbeing Initiative
Procurement Team Office - Installation of Automatic Fro
Various Council Buildings - assess hazardous materials.
Various Council Facilities - Minor capital works
Asset Condition Reports
Caravan Parks and Commercial Properties
Stockton Ferry Terminal Shipping Container Kiosk
Community Buildings
Dixon Park Refurbishment
Life without Barriers Building Demolition
Dixon Club Surfclub Precinct Upgrades
Hamilton Bowling Club Demolition
Henderson Park Hall Structural Integrity Upgrade
Public Toilets
Lambton Park-toilet demolish and upgrade
Retaining walls
Retaining wall Renewal - Henderson Pde, Merewether
Retaining wall Renewal - 1 Anna Pl, Wallsend
Retaining Wall - Perkins Street Newcastle
Curzon Rd New Lambton Retaining Wall- renewal
Spruce Street - Batter Protection repair
Retaining wall Renewal - Various
Roads
Bridges
Bridge and large Culvert repairs
Cottage Creek Bridge replacement
Pedestrian Bridge Handrail replacement
Tyrrell St Bridge - Construction
Nelson Street Wallsend Bridge renewal
Cowper Street Bridge - renewal (Wallsend)
Boscawen Street Bridge Renewal
Honeysuckle Drive Bridge Replacement
Bridge inspection and load rating
Footpaths
Lloyd St Merewether footpath and kerb renewal
Various cycleways - linemarking and signage program
Wharf Rd Newcastle footpath and tree renewal
Citywide - Minor Footpath renewal
Warabrook Wetland Reserve- pathways Stage 1
William St Tighes Hill - footpath rehabilitation
Tramway Track Shared Pathway Shoulder Reconstruction
R6 Cycleway, Throsby Creek pathway renewal and upgrade.
Warabrook Wetland Reserve - Shared Path Renewal
Steel River- Footpaths - Stage 1 - Bond Funded
Road Rehabilitation
Allowah St Waratah - road reconstruction
Design&Project Mgt Resources Build Pipeline Renewal Projects
Samdon St Hamilton - road renewal design
Station St Wickham Road Works - WTI

Young St Carrington - Rehabilitation Construction
Boundary St Kotara - road reconstruction
Young St Carrington - road rehabilitation Stage 2
Tyrone Road New Lambton reconstruction
Cardiff Rd New Lambton Hts pavement renewal
Citywide - Laneway Renewal
Pride Ave Lambton - road renewal design
Mathieson St Carrington - road renewal design
Frederick St Merewether - road rehabilitation Stage 4 (RR)
Lambton Road New Lambton - Alma Rd to Avondale Rd - Road
Fern St Islington road reconstruction
Harriet St Waratah reconstruction
Corona St Hamilton East reconstruction
Woodward St Merewether road and embankment
Workshop Way Newcastle Road Renewal and Upgrade
Longworth Ave Wallsend - road renewal design
Pebblestone Street Fletcher - Pavement Reconstruction
Elizabeth Cook Drive Rankin Park - Road Renewal
Bousfield Street Wallsend - Road Renewal
Wentworth St Wallsend - pavement rehabilitation
Wolfe and King Street Road Rehabilitation
Minmi Rd Wallsend - road widening
Croudace Rd at Elernmore Vale Public School-Kerb ex
Yangan Drv Beresfield - road reconstruction
Anderson Drv Tarro - road rehabilitation
Road Resurfacing
Road Resurfacing - pavement and road roughness testing
Road Resurfacing - site preparation
Road Resurfacing Citywide
Roadside Furniture
City Wide - Lighting Renewal
City Wide - street lighting assessment
Road Furniture - renewal
Roadside Furniture - renewal
Street lighting upgrade
Transport Stop Upgrade
Northcott Drive Kotara at Rail Over Bridge - Fencing
Maitland Road Tighes Hill on Bridge Over Railway - Fenc
Transport
Cycleways
CP - Minmi Road, Fletcher - Shared Path
CP - Broadmeadow to Newcastle West Cycleway
CP - Richmond Vale Rail Trail
CP - Cycleways Investigation & Development
CP - Cycleway Signposting
CP - Cycleways Education and Promotion
CP - Shortland to Tarro Cycleway
CP - Merewether to Newcastle City Centre
CP - Maud Street - University to City Centre Cycleway
CP - Mayfield Precinct - Traffic Study and Feasibility Inves
CP - Lambton Park to Croudace St
CP - Chinchin St Islington - Scholey St to Maitland Rd (Isli
Cycleways - JHH to Wallsend off-road pathway desig
CP - Chatham Road and Clyde Street, Hamilton North
CP - Broadmeadow Station to Donald Street Bridge
CP - Bicycle Counters
CP - Scott Street Cycleway
CP - University Dr - Blue Gum Road to A37 (Newcastle Inner
Local Area Traffic Management (LATM)

LATM - Albert, Greenway, Church and Grey Streets, Wickham
LATM - Chinchon St, Islington - Traffic Control Signals
LATM - Park Ave & Joslin St, Kotara - Traffic Control Signal
LATM - National Park Street, Merewether - Raised Pedestrian
LATM - Parry St & National Park St Intersection,
LATM - Croudace Road at Garsdale Avenue - Traffic Contr
LATM - Design and Construction of Traffic Calming Devic
LATM - Design and Construction Traffic Control Devices
LATM - Glebe Rd & Park Ave, Adamstown - Traffic Control Sign
LATM - Traffic Modelling, Local Area Traffic Management
LATM - Coane at Frederick St, Merewether - Intersection
LATM - Vista Parade, Kotara - Raised Pedestrian Crossing
Parking Infrastructure
Stockton Ferry Terminal car park expansion
Off Street Car Parks Minor Renewal
Parking Infrastructure Assessment
122 Hannell Street Wickham leasehold fitout
Pedestrian Access & Mobility Plan (PAMP)
PAMP - Beech Close to Weller Street Shared Path
PAMP - Croudace Road, Elmore Vale - Jubilee Road to
PAMP - Jubilee Road, Elmore Vale - Footpath
PAMP - Mandalong Road, Adamstown - Kerb Ramps (Narara Road
PAMP - Morehead Street, Lambton - Raised Pedestrian Crossing
PAMP - Union, Laman and Bull Streets, Cooks Hill - Raised
PAMP - Young Road, Lambton - Pedestrian Refuges
PAMP - Denison Street, Hamilton - Kerb Ramps
PAMP - Janet Street, North Lambton - Footpath
PAMP - Maryland Drive near Grange Avenue, Maryland - Pe
PAMP - Minmi Road, Maryland - Footpath
PAMP - Woodstock Street at Maitland Road, Mayfield - Pe
PAMP/LATM Minor Works
PAMP - Cynthia Street, Adamstown Heights - Footpath
PAMP - Program Support and Development of Principal
PAMP - Industrial Drive at Vine Street, Mayfield - Footway
PAMP - Elizabeth Street at Maitland Road, Mayfield - Pe
PAMP - Design and Construction - PPN Projects
PAMP - Hannell Street, Maryville - Footpath
PAMP - Hawthorne Street, Beresfield - Footpath
PAMP - Lexington Parade, Kotara - Footpath
PAMP - Tourle St at Maitland Rd, Mayfield - Raised Pedestria
PAMP - McCaffrey Drive, Rankin Park - Footpath
PAMP - Newcastle Road, Lambton - Footpath
PAMP - Christo Road, Waratah - Footpath
PAMP - Allowah St, Waratah West - Footpath constru
PAMP - Maitland Rd, Mayfield - Design of kerb ramp
PAMP - Gordon Avenue, Hamilton South - Pedestrian Refuge
Parking Meter Replacement
Parking Meter Replacement
Stormwater
Flood Planning
Flood Education Campaign
Minmi Rd Detention Basin Fletcher Dam Safety Works and
Sea and Groundwater Level Monitoring
Flash Flood Alert Service - Operation & Maintenance
Update existing flood studies to 2019 AR&R methodology
Demolition of 63-65 Nelson Street Wallsend Building
Stormwater System
Beaumont St Islington- Drainage design and construct
Citywide - stormwater quantity and quality modeling

Citywide - trenchless technology drainage rehab implementati
 Creeks and Waterways - inspect erosion and sediment control
 Fairfield Avenue New Lambton - Stormwater Design & Construct
 Gross St Tighes Hill - GPT construction
 Low Lying Suburbs- Tide gate rehabilitation
 Nesca Park Cooks Hill- detention design & construction
 Sanctuary Estate Fletcher - rehabilitate biofiltration
 Smith St Merewether - Drainage Design
 Stockton Laneways - Infiltration and unrelieved sags
 Stormwater Drainage- Renewal
 Stormwater Drainage- Technical advice
 Swan St Cooks Hill- Drainage Construction
 Throsby and Cottage Creek 1D/2D Modelling
 Tooke St Cooks Hill - Stage 2 Drainage Rehabilitation Design
 University Dr Waratah West - catchment rehabilitation
 Various Headwall & Outlet Rehabilitation
 Water Quality Devices- Rehabilitation
 Water Sensitive City Implementation
 Howell St Kotara- Drainage rehabilitation
 Cleary St Hamilton - Stormwater Design and construct
 Coorumbung Road Broadmeadow Drainage Rehabilitation
 Stormwater Drainage - Construct Access
 Stormwater Drainage - Replace Grates
 Council St, Cooks Hill - Drainage Rehabilitation
 Drainage Management and Condition Survey
 Power St Islington- Stormwater construct - Stage 2
 Watkins St Merewether Stormwater Design and Constructio
 Auckland Street Newcastle - Stormnwater drainage renewa
 Stormwater Drainage - Community Education
 Mayfield East Drainage Design (George St construct & Selwyn
 Buchanan St Merewether - Drainage Construct Rehab
 Kilgour Ave Merewether - Drainage construction
 City Centre Drainage Master Plan
 Ayrshire St Sandgate - sediment control

Environment

Bushland and Watercourses

Aries Way Reserve - creek rehabilitation
 Community Education at environment rehabilitation worksites
 Condition and Investigation - Natural Assets
 Environmental Project Delivery Support
 Ironbark Ck Rehabilitation - St 5 - 7
 Maryland Creek - Rehabilitation
 Natural Connection - Newcastle's Healthy Catchments Program
 Sygna Cl Elermore Vale- Kaiyutibbin Ck Design & Construct
 Various Creeks - rehabilitation
 Various Reserves - bushland regeneration
 Waterdragon Ck Kotara Park- Riparian rehabilitation
 North Lambton Catchment- Drainage and creek design
 Wentworth Creek Rehabilitation - Stage 1 of 2
 Environmental Management System (EMS) – Develop and Imp
 Jesmond Bushland Complex Rehabilitation
 Natural Asset Management Systems - development
 Ironbark Ck Reserve Stage 1 - 7 - revegetation works
 Green Newcastle Strategy
 Inland Clifline Rehabilitation - Waratah West

Coast, Estuary and Wetlands

Astra St EEC Action Plan
 Coastal Cliff line Rehab Stabilisation- Kilgour and Nobbys
 Coastline - dune preservation and restoration

Hunter River Foreshore Stockton - revegetation
 Lloyd St Res Merewether-Littoral Rainforest Restoration
 Mitchell St Sea Wall repair Stockton
 Stockton Beach Nourishment
 Stockton Coastal Works
 Wetland Connection
 Market Swamp Wetland- rehabilitation design and construct
 Newcastle Sth Cliffline (North of skate park)
 Bar Beach Seawall, Cliff and Promenade
 Various Sites - coastal revegetation
 Jersey Road Sandgate - Wetland Rehabilitation
 Stockton Riverwall- Stage 6 -9 design & construct - Stage 7
 Coastal Cliffline Rehabilitation Monitoring
 Newcastle Coastal Management Program Investigation and
 Various Seawalls Monitoring and Works
 Buried Protection Structures - Zone 2 (2 sites - Sth Mi
 Buried Protection Structures - Barrie Crescent Stockton
 Stockton King St Breakwater Protection Structure

Street and Park Trees

Citywide - Community Urban Forest Program
 Citywide Tree - inspection and monitoring
 Living Streets Campaign
 Park and Street Tree - Life extension program
 SAPTRP - Street Tree Planting
 Gateway Tree Planting - Hannel Street Wickham & Maryvil
 Citywide - tree audit for all attributes
 Successional Large Tree Planting
 Street Verge Gardens

Information Technology

Core Systems Development and Maintenance

OneCouncil Ci Anywhere Implementation - Stage 1
 Optimised ICT Operations
 IT Equipment Refresh
 Geospatial Innovation and Improvements
 System Stability and Enhancements
 Tech One Prod Development
 Smart Tech Initiatives for Services
 City Wide Services Systems
 HRIS and System Integration
 Learning Management Systems
 Storm Water Drain Management System & BTS
 Tree Asset Management System
 Transport - Mapinfo Replacement - Esri - Carparks & BAU
 City Wide Services Equipment Refresh
 Digital Asset Cold Storage
 TechnologyOne Implementation - Milestones
 Cloud Network Backup Solution
 PCI DSS Implementation and Compliance
 PC Replacement

Digital Enablement

Improving online user experience
 Community Engagement through Digital Platforms
 Core Agile Foundations for IT Operations
 Venue/Event Booking System
 Digital City Services
 Digital Innovation
 Electronic Timesheeting
 Online Customer Service Experience
 Parks - Crew Tablet, Asset System and Inspection Implim

Fleet Assets, Depot
Integrated Data and Systems
Enterprise Application Integration and Data Consolidati
Evidence Based Decision Enablement
GIS One Map and Works and Assets Integration - Disposal
Business reporting and insights
Strategic
Smart City
Large Scale Solar
Smart City Initiative
Smart Moves Newcastle
City Digital and Data Platforms
Smart City Infrastructure
Newcastle Living Lab
Energy Savings Projects
Strategic Plans
2020 CWMAP review and update
Social Infrastructure Strategy
Economic Development
Newcastle After Dark
Economic Development Strategy Implementation
Digital Prospectus
City Analytics Program
City Digital Corridor
Building Better Cities Funding
Fleet
Fleet Replacement
Fleet Replacement Program 2021
Fleet Replacement Program 2019
Priority Projects
Blackbutt Reserve
Blackbutt Planning and Design
Blackbutt Reserve - replace boardwalk timber boards
City Centre Revitalisation
HSR - Civic PDP
HSR - West End PDP - Stage 1
HSR - East End PDP - Stage 2 (Foreshore)
HSR - East End PDP - (Hunter St Mall)
HSR - West End PDP - Stage 2 (Cycleway)
HSR - Place Activation Initiatives (Signage)
Coastal Revitalisation
Bathers Way - King Edward Park
Bathers Way - South Newcastle
Coastal Revitalisation - Planning
Urban Centre Revitalisation
Local Centres - Feasibility
Local Centres - Llewellyn St Merewether
Local Centres - Wallsend
Local Centres - Stockton
Local Centres - Beresfield
Local Centres - Orchardtown Rd New Lambton
Local Centres - Joslin St Kotara
Local Centres - Facade Improvement Scheme
Local Centres - Shortland
Wickham Public Domain Plan
James St Plaza Hamilton - Design & Construct
City Wide Services
Aquatic Centres
Newcastle Ocean Baths Upgrade Project

Lambton Swimming Centre - Staged facility upgrade and
 Replace waterslide at Lambton Swimming Centre
 Inland Pools - Minor Infrastructure Renewal Program
 Inland Pools - Playground Replacement Program
 Inland Pools - Solar Replacement Program

Libraries

Heritage Collections Digitisation Lab
 Lambton Library, Storybook Cottage and Early Childhood
 Library Resources
 Lovett Gallery Exhibition Lighting
 Digital Library, Newcastle West
 Revaluation of Library Collection
 Library Strategic Infrastructure Plan

Waste Management

Astra St Remediation
 Organics Facility
 Leachate Pumping System Upgrade
 CCTV and Wireless network refurbishment/upgrade
 Weighbridge refurbishment
 Solar PV/Battery System - SVRC
 Asset Identification & Condition assessment report
 Development and Design of Long-Term Recycling (Yellow B
 Public Place Bins (Replacement and Upgrades)
 Cell 09 Landfill Design and Construction (Stage 2)
 Domestic Bins (Repair, Replacement, New Deliveries and
 Surface water drain rectification design
 Summerhill Waste Management Centre - road rehabilitation
 Stormwater and Leachate Management - Design & Review of
 Implement an Integrated Management System (IMS) at Summerhil
 Waste Services Strategic Plan
 Summerhill Site Environmental Compliance Program
 Fire Hydrant system upgrade
 SWMC - sewer system upgrade
 SWMC Roadside Signage

Civic Venues / Civic Services

City Hall - Southern Façade Works
 City Hall - Stage 3 - West and North Facades
 City Hall - Upgrade Security System
 City Hall -carpet purchase
 City Hall Passanger Lift Refurbishment
 Civic Theatre - upgrade Security System
 Fort Scratchley - replace security system
 Civic Theatre Safe Handling Loading Dock
 Civic Station remodelling to Visitor Information Centre
 Civic Theatre - replace guttering to awning
 Civic Theatre Foyer Renovation
 Civic Theatre Playhouse - replace carpet
 City Hall Internal Renovation
 Replace Civic Theatre chain hoists
 Replace Civic Theatre and City Hall hearing aid loop
 Fort Scratchley Kitchen
 City Hall Chambers AV Upgrade

Rec Parks, Sporting Facs & Open Spaces

Cathedral Park - revitalisation Stage 3
 CR - South Stockon Reserves - Playground Design
 Fenced Off Leash Dog Areas
 Fencing - Sports Grounds
 Matching Grant Funding Program
 Parks -public address system renewal

Shepherds Hill Cottage Restoration
Various Parks - upgrade public access power.
Darling St Oval Grandstand- Design Only
Sportsgrounds - Floodlighting renewal
Pacific Park Security Lighting
Playground replacement programme
Ecofit Outdoor Exercise Program
Camp Shortland Event Rectification
National Park Number 1 Redevelopment
Plans of Management Review
No. 2 Sports Ground Upgrades
Sportsgrounds - Inspect & replace steel floodlighting poles
Sportsgrounds - Renew sub surface drainage/irrigation system
Basketball court facilities
Concept Masterplan - Foreshore Park
Park Asset Inspection Program
Playground Shade Program
RV Dump Point Design & Installation
National Park - Plan of Management
Foreshore Park - All abilities playground & water park
Nesbitt Park - Resurfacing sports field
Alder Park Storage Design
Western Corridor Active Hub - Wallsend
Sportsgrounds - Renewal of lighting poles
Mitchell Park, Merewether - Clark Stand Upgrade Works
Sports Strategy and Facility Improvement Plan
Sportsgrounds - Design & Build
Art Gallery
Art Gallery - cultural asset preservation.
Art Gallery - Replace / Reline Box Gutter
Art Gallery - security upgrade