



## Overview for 2023-2024:

**We manage**  
\$2.2 billion worth of infrastructure assets

**We will spend**  
\$376.9 million on community services | \$137.3 million on infrastructure projects

**We forecast**  
a \$6.9 million net operating surplus

**We will deliver**  
267 projects | 213 actions

# Welcome to the summary version of Delivering Newcastle 2040

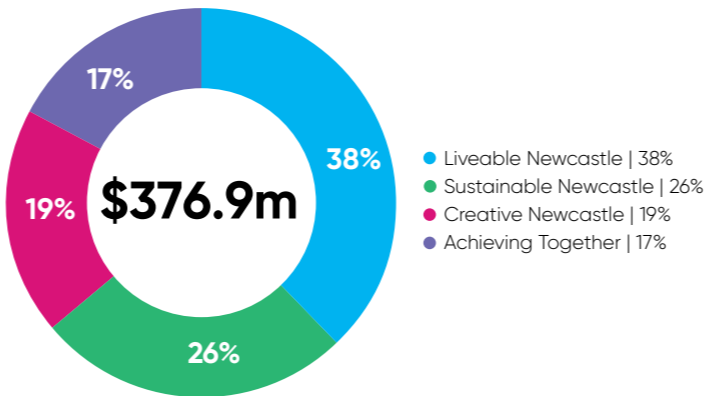
The full version is divided into five sections and can be viewed [here](#).

- Welcome
- Our Plan
- Delivering 2040
- Supporting 2040
- Appendix

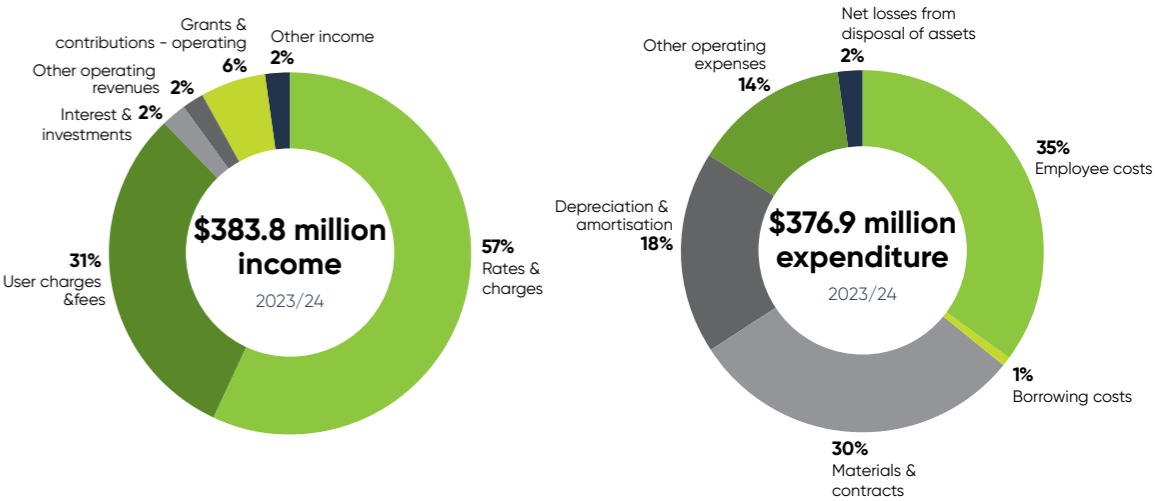
*Delivering Newcastle 2040* is CN's action plan for achieving the community's priorities outlined in *Newcastle 2040*. It is reviewed and adopted by Council each year and identifies the projects, programs and actions that CN will deliver over a 12-month period commencing from 1 July. Visit our [Delivering Newcastle 2040](#) to read the full version.

CN provides progress reports to the community on our performance against *Delivering Newcastle 2040*, performance reports are key points of accountability between CN and our community. Visit our [performance reporting](#) page to view the latest report.

## Expenditure by Newcastle 2040 theme



## Funding summary



## Works program summary

- \$41.2 million City-shaping projects** for projects including the Newcastle Art Gallery expansion, the remediation of the former Astra Street landfill site at Sandgate and the Organics and Materials Recovery Facility at the Summerhill Waste Management Centre
- \$6.4 million** for improved information technology and corporate systems
- \$26.5 million** for roads, bridges, footpaths, public toilets, retaining walls and community buildings
- \$5 million** for cycleways and transport
- \$5 million** to improve our stormwater pipes and other assets
- \$9.2 million** for our coastline, and our city and urban centre revitalisation
- \$4.4 million** for Waste management
- \$13.5 million** towards caring for our environment and an upgrade at Blackbutt Reserve
- \$22.3 million** for libraries, the Art Gallery, parks, our swimming pools, civic venues, economic development, recreation and sport
- \$3.8 million** to replace ageing Fleet



## 1. Liveable

### We will deliver:

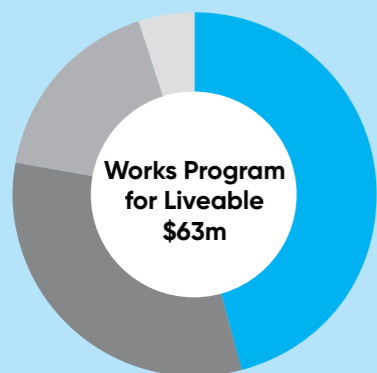
**72** Actions across **13** Service Units and **4** Priorities

Click on the below priorities to see the full list of Actions:

- 1.1 Enriched neighbourhoods and places
- 1.2 Connected and fair communities
- 1.3 Safe, active and linked movement across the city
- 1.4 Innovative and connected city

### Works program highlights:

- Foreshore Park, Newcastle, all-abilities playground and water park
- Newcastle Ocean Baths (Stage 1), pools and lower promenade upgrade project
- Boscawen Street Bridge, Wallsend, replacement
- Roads, various locations, resurfacing
- East End Public Domain Plan, Hunter Street Mall (Perkins Street to Brown Street), Sub-stage 9, revitalisation
- Longworth Avenue, Wallsend, road renewal
- Cottage Creek Bridge, Newcastle, replacement
- Gregson Park, Hamilton, playground
- Memorial Drive, The Hill, road embankment



For a list of the works program, see Appendix in full version p148.



## 2. Sustainable

### We will deliver:

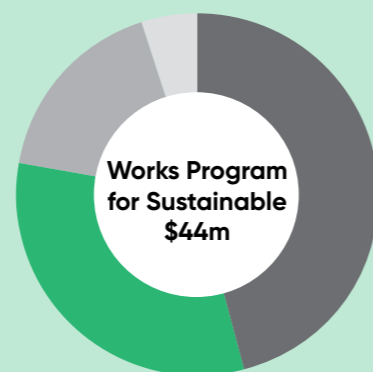
**20** Actions across **5** Service Units and **3** Priorities

Click on the below priorities to see the full list of Actions:

- 2.1 Action on climate change
- 2.2 Nature-based solutions
- 2.3 Circular economy

### Works program highlights:

- Astra Street, Sandgate, remediation of historic landfill site
- Fleet Replacement Program
- South Mitchell Street Seawall and Dalby Oval, Stockton, buried protection structures
- Stormwater and leachate management, design and review of existing pond integrity
- Mitchell Street seawall, Stockton, Zone 3 repair
- Street tree planting, various locations
- Drainage, Mayfield East (George Street and Selwyn Channel), design, construct and clearing
- Stockton Surf Life Saving Club seawall, Zone 1 maintenance



## 3. Creative

### We will deliver:

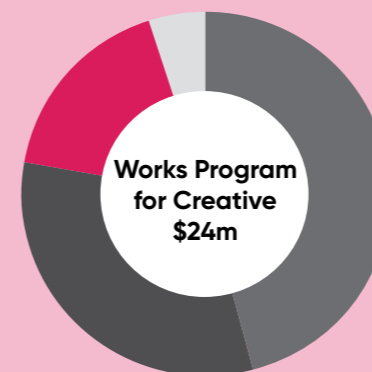
**35** Actions across **5** Service Units and **4** Priorities

Click on the below priorities to see the full list of Actions:

- 3.1 Vibrant and creative city
- 3.2 Opportunities in jobs, learning and innovation
- 3.3 Celebrating culture
- 3.4 City-shaping partnerships

### Works program highlights:

- Newcastle Art Gallery, expansion
- Library resources, various locations
- Economic development, Imagine Newcastle (a digital prospectus)
- Economic development, Skilled People priority
- Newcastle After Dark program
- Newcastle Art Gallery, works of art
- Art and monuments in roads, citywide, structural inspection
- Economic development, city analytics and intelligence
- Newcastle Art Gallery, cultural asset preservation



## 4. Achieving Together

### We will deliver:

**86** Actions across **13** Service Units and **3** Priorities

Click on the below priorities to see the full list of Actions:

- 4.1 Inclusive and integrated planning
- 4.2 Trust and transparency
- 4.3 Collaborative and innovative approach

### Works program highlights:

- Migrate Technology One from Ci to CiA
- Computing hardware refresh
- Information security and privacy
- Directorate technology initiatives
- Technology foundations
- Data enablement
- Geographic Information System (GIS)
- Kentico content management system upgrade
- Customer experience
- Employee experience

